Budget Overview

September 2017

The Budget:
Big Picture (All Funds)

The Budget Process:
Annual Incremental Decisions & Check-In (Core Funds)

The Budget Model:
Formula-Based Allocations (Specific Revenue Streams)
The Budget: General Funds and Tuition

2007-08
Enrollment
- 29,572

Fee Levels
- CA: $6,636
- NR: $26,256

2016-17
Enrollment
- 35,108

Fee Level
- CA: $12,294
- NR: $38,976

Unrestricted State General Fund vs. Systemwide Student Fees*

*Systemwide Student Fees include tuition, nonresident supplemental tuition, summer tuition, and student services fees.

The Budget: Growing Research Funding

Extramural Awards by Source ($ Millions)

- Other
- State of California
- Federal Government
- ICR Generated
The Budget: Growing Philanthropy

Annual Gift Totals

UC DAVIS

UC Davis Operating Expenditures
$4.64 Billion*

<table>
<thead>
<tr>
<th>Function</th>
<th>Amount (Millions)</th>
<th>% of Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Instruction and Academic Support</td>
<td>$1,333</td>
<td>24%</td>
</tr>
<tr>
<td>Research</td>
<td>$572</td>
<td>12%</td>
</tr>
<tr>
<td>Student Services and Financial Aid</td>
<td>$413</td>
<td>9%</td>
</tr>
<tr>
<td>Operation and Maintenance</td>
<td>$96</td>
<td>2%</td>
</tr>
<tr>
<td>Auxiliary</td>
<td>$99</td>
<td>2%</td>
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<tr>
<td>Institutional Support</td>
<td>$140</td>
<td>3%</td>
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<tr>
<td>Public Service</td>
<td>$89</td>
<td>2%</td>
</tr>
<tr>
<td>Medical Center</td>
<td>$1,810</td>
<td>39%</td>
</tr>
<tr>
<td>Depreciation/Interest Expense/Other</td>
<td>$292</td>
<td>6%</td>
</tr>
<tr>
<td>Total Expenses</td>
<td>$4,644</td>
<td>100%</td>
</tr>
</tbody>
</table>

*Includes clinical staff

UC DAVIS
The Budget Process

Calendar

*Timing is closely tied to State budget process*

November = Regents action on State budget request and tuition (though has been lagging);
January = Governor’s budget proposal
February = Campus planning letter with preliminary allocations and call for faculty hiring
March = Campus budget meeting with President
March to May = Campus fees finalized
May = Governor’s May Revise
mid-to-late June = State budget adopted
August = Campus final letter with budget decisions
September to November = OP budget decisions communicated

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The Budget Process

Authority

*Substantial budget authority is outside of the campus*

Tuition, student service fees, non-resident supplement, professional supplement = Regents (with some delegation to President)
Benefits, UCRS funding ratio = Regents
Benefits, health and other fringe = President
Salary, represented = Collective bargaining process (President directs many final decisions)
Salary, ladder faculty = President for annual COLA/equity; Campus vis-à-vis Senate process for merit and promotions; Provost for parity; Dean (with Vice Provost – Academic Affairs) for individual salaries at hire and retention
Salary, non-represented staff and other academics = President
New student enrollments, resident undergraduate = President (annual negotiation)
New student enrollments, national and international undergraduates = Regents
The Budget Process

Key Policy decisions

Campus budget process reflects hybrid model and distributed resources

Annual framework plan published in February or March:
- Revenue projections
- Budgets set-aside for line-item investments (capital and operating)
- Treatment for fixed salary cost increases for core funded staff (full, partial or no central funding)
- Faculty resource investments
- Adjustments to budget model

Budget model allocates some revenue by formula