



UCDAVIS

Finance, Operations
and Administration

UC Davis Budget Overview for the Council on Student Affairs and Fees

September 24, 2019

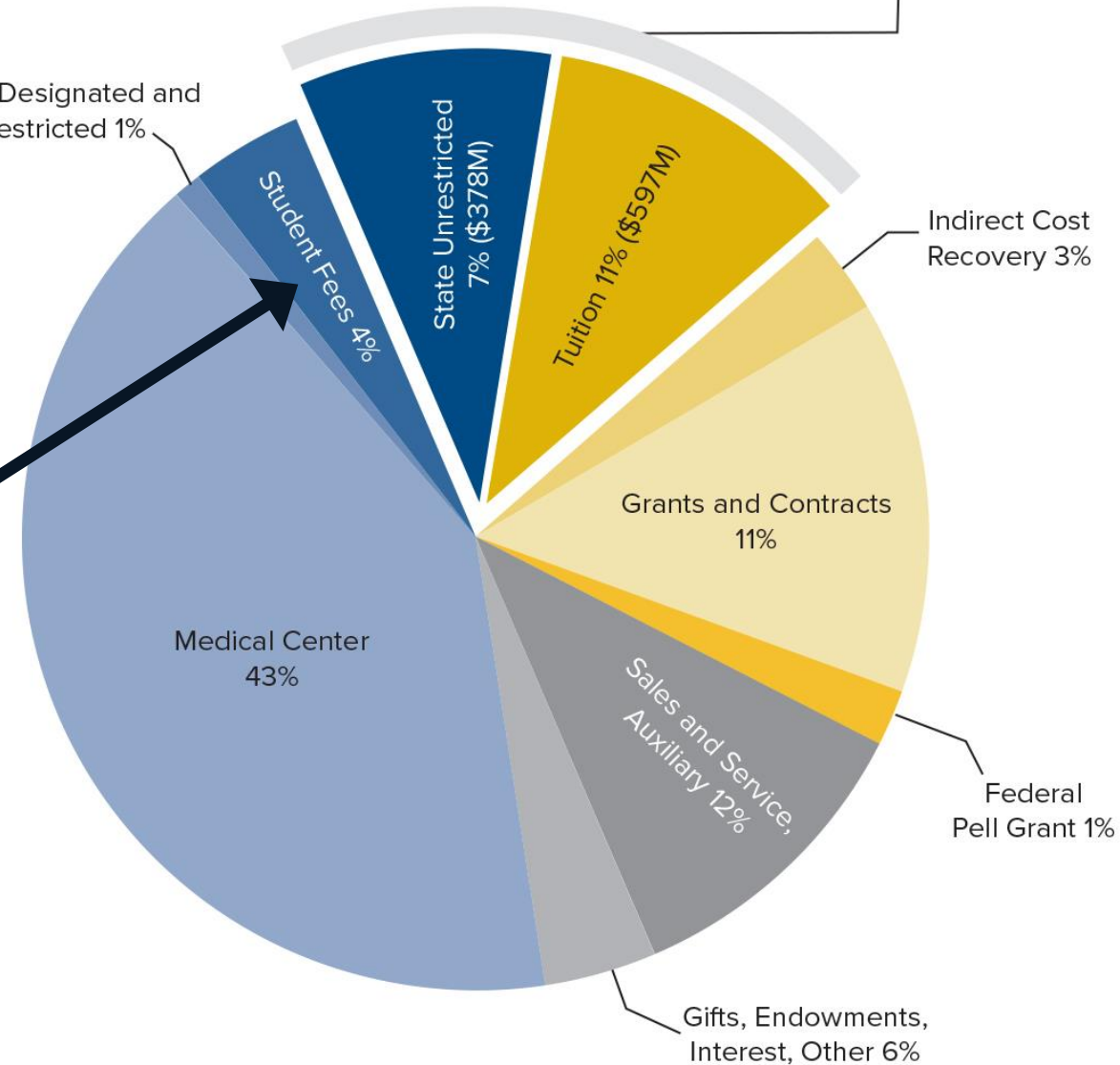
Kelly Ratliff, Vice Chancellor – Finance, Operations and Administration

2018–2019 Budgeted Revenue \$5.2 Billion

The Budget: All Funds Revenue

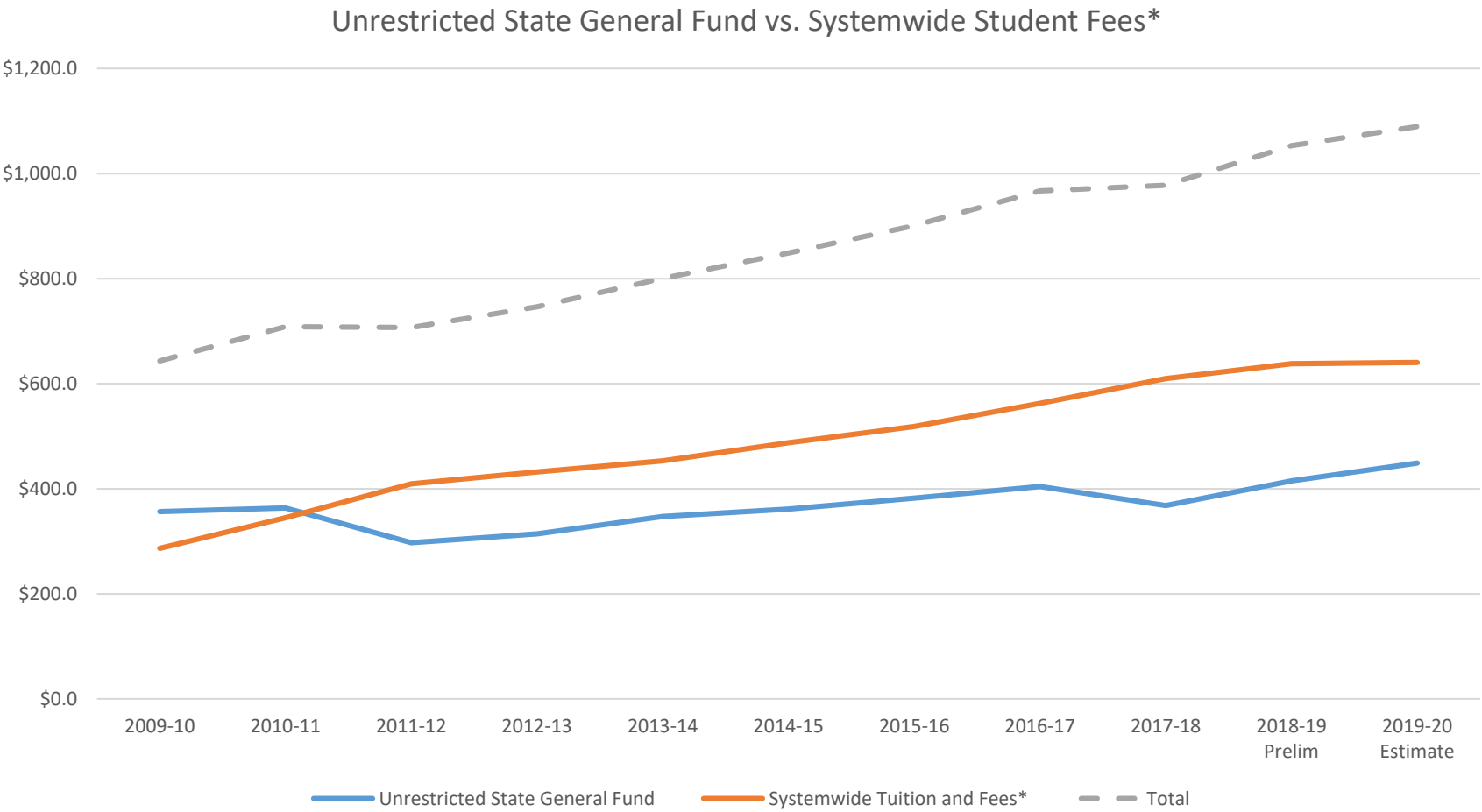
Student Fees revenue totals approximately \$200 million, including ~\$86 million in revenue from fees reviewed by COSAF.

State Designated and Restricted 1%



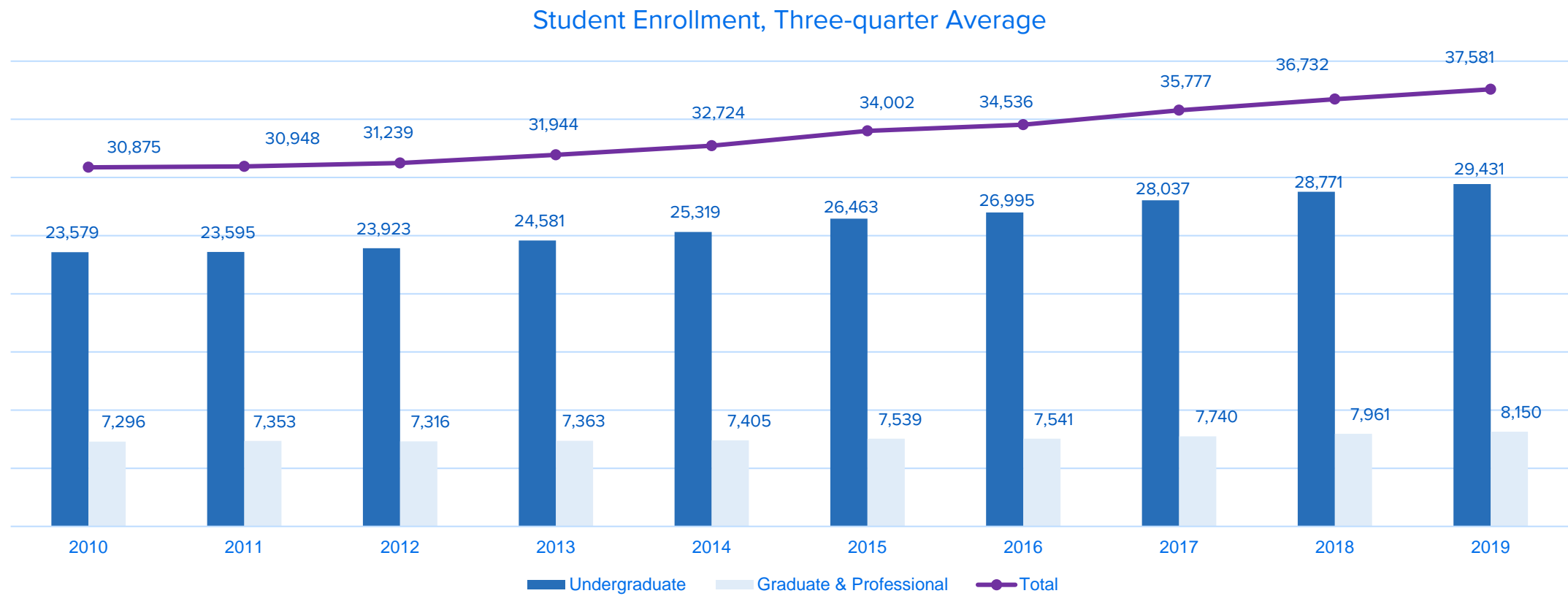
State Unrestricted and Tuition
19% (\$975 Million)

The Budget: State Disinvestment



*Systemwide Student Fees include: tuition, nonresident supplemental tuition, summer sessions tuition, & student service fee

Student Enrollment



The Budget : 2019-20 Facing a New Fiscal Reality

Some Revenue Increases:

- State Funds: Increase of ~\$53.4 million of which, ~\$19 million is ongoing and ~\$34.4 million is one-time, primarily for deferred maintenance and certain programs designated by the Legislature.
- Tuition & Supplemental Tuition: Increase of ~\$8 million net of aid
- Indirect Cost Recovery: \$146.5 million, increase of \$7.2 million

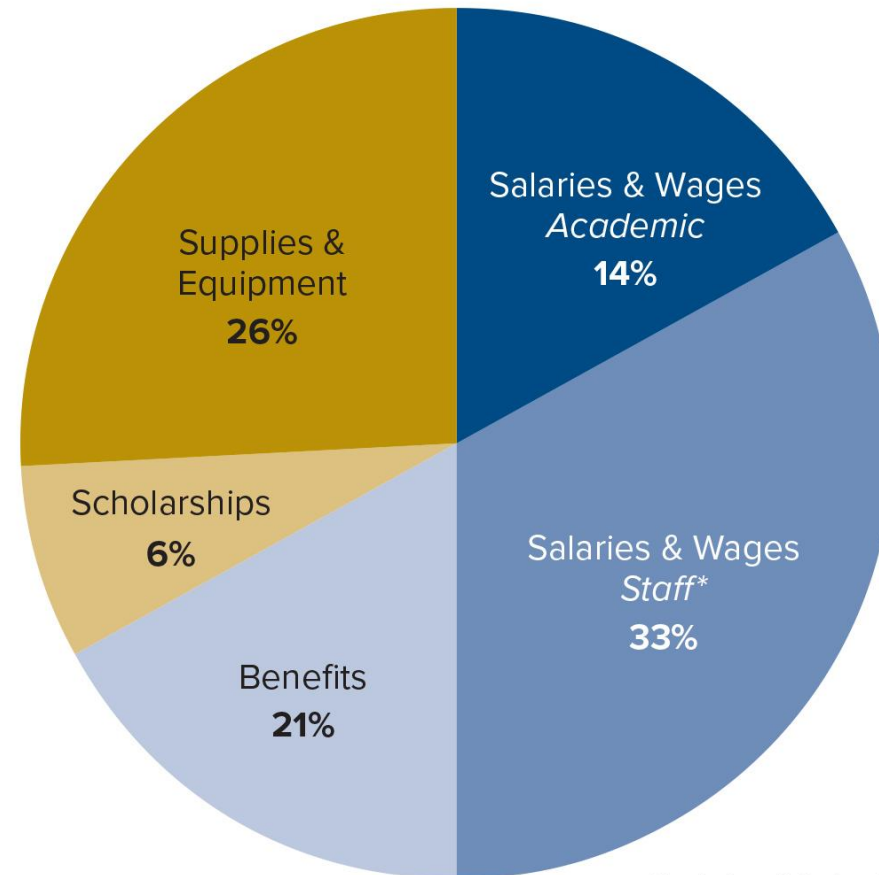
Continued Resource Constraints:

- Fixed Cost Increases for Employee Salaries & Benefits Continue to Grow: ~\$32 million increase on core funds
 - About 60% is for faculty merit and range increases
 - One-time state funds in 2018-19 in lieu of a tuition increase were not made permanent, resulting in \$7 million less than anticipated to support ongoing costs.
- Continued need for capital investment, basic infrastructure and costs associated with recent growth
- State funding for undergraduate enrollment growth is at a lower level than in the past, ~\$7.6K compared to ~\$10K per student

The Budget: Expenditures

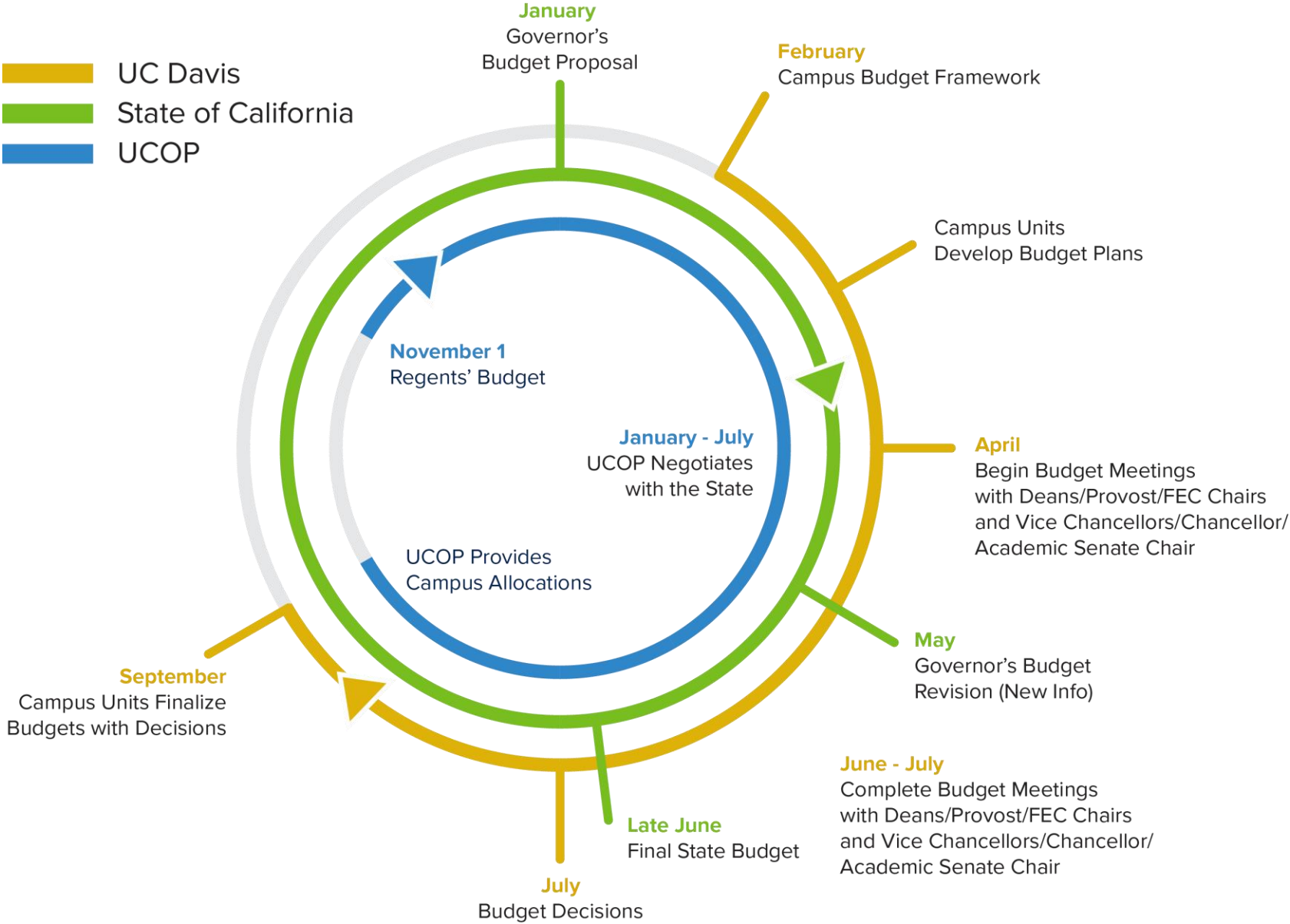
UC Davis Operating Expenditures 2017-2018 \$5.0 Billion

Function	Amount (Millions)	% of Total
Instruction and Academic Support	\$ 1,246	25%
Research	\$ 606	12%
Student Services and Financial Aid	\$ 448	9%
Operation and Maintenance	\$ 107	2%
Auxiliary	\$ 127	2%
Institutional Support	\$ 188	3%
Public Service	\$ 96	2%
Medical Center	\$ 1,860	39%
Depreciation/Interest Expense/Other	\$ 305	6%
Total Expenses	\$ 4,985	100%



* Includes clinical staff

Budget Planning Cycle



Student Fees: Authority, Budgeting and CPI

Authority Over Student Fees: Overview

UC Regents approve:

- Tuition
 - Nonresident Supplemental Tuition
 - Professional Degree Supplemental Tuition
 - Student Services Fee
 - Compulsory Campus-Based Life Safety Fees
 - Summer Session Per-Unit Rates for UC Students (based on approved Tuition and SSF)
-

The UC President approves:

- Self-Supporting Graduate Degree Program Fees
 - Compulsory Campus-Based Student Referenda Fees
 - Other fees, fines and deposits charged to students that are not approved by the Regents or the campuses, such as Application Fee, Filing Fee, Intent to Register Fee, etc.
-

Campuses (Chancellors) approve:

- Course Materials and Services Fees
- Voluntary Campus-Based Fees
- Summer Session Per-Unit Rates for Non-UC Students
- University Extension Fees
- Miscellaneous Student Fees, such as Candidacy Fee, Document Fee, etc.
- Administrative service charges and penalties, such as Late Payment of Fees, Overdue Book Fines, etc.

COSAF's Role

Advise the Provost and Chancellor via the Vice Chancellor of Student Affairs and the Vice Chancellor of Finance, Operations, and Administration regarding the use of the [Student Services Fee \(SSF\)](#).

Compulsory Campus-Based Student Referenda Fees: COSAF advises the Provost and Chancellor via the Vice Chancellor of Student Affairs and the Vice Chancellor of Finance, Operations, and Administration regarding the use of and, where applicable, annual CPI adjustments to the following fees:

- [Facilities and Campus Enhancements \(FACE\)](#)
- [Legal Education Enhancement and Access Program \(LEEAP\)](#)
- [Student Activities and Services Initiative \(SASI\)](#)
- [Campus Expansion Initiative \(CEI\)](#)
- [Graduate Student Association \(GSA\)](#)
- [California Aggie](#)
- [The Green Initiative Fund \(TGIF\)](#)

Student Fee Revenue

Fees Reviewed by COSAF	2018-19 Revenue in millions
Student Services Fee	\$36.5
Campus Expansion Initiative (CEI) Fee	\$19.8
Facilities and Campus Enhancements (FACE) Fee	\$16.7
Student Activities and Services Initiative (SASI) Fee	\$11.8
California Aggie Fee	\$0.4
The Green Initiative Fund (TGIF) Fee	\$0.3
Legal Education Enhancement and Access Program (LEEAP) Fee	\$0.2
Graduate Student Association (GSA) Fee	\$0.2
Total Revenue	\$85.9

Budgeting for SSF and Campus-based Student Referenda Fees

Sources (Revenue) = amount of the fee x number of students that pay the fee

- Campus-based student referenda fee revenue is allocated on a formulaic basis to specific programs, mostly within Student Affairs and Intercollegiate Athletics.
- Student Services Fee revenue is not allocated on a formulaic basis, and is allocated to units across campus but primarily within Student Affairs.

Uses (Expenses) = costs to provide services and maintain facilities

- Expenses are primarily for labor – student and staff positions. Costs increase every year as hourly wages, salaries, and benefit costs rise.
- Demand for services increases as student enrollment grows.

If sources are greater than uses, then decisions can be made about growing/enhancing programs or making strategic investments such as expanding or renovating facilities.

If uses are greater than sources, then decisions need to be made to bring expenditures in line with revenues while maintaining core services.

Budgeting for SSF and Campus-based Student Referenda Fees

Example: SASI Fee, 2017-18

	Athletics	Campus Recreation	Cross Cultural Center	Women's Resource Center	Total
Total Sources	\$ 9,906,000	\$ 1,094,000	\$ 84,000	\$ 84,000	\$ 11,168,000
Total Uses	\$ 9,880,000	\$ 922,000	\$ 83,000	\$ 81,000	\$ 10,966,000
Contribution to Reserve	\$ 26,000	\$ 172,000	\$ 1,000	\$ 3,000	\$ 202,000

Why Are CPI Adjustments Important?

Consumer Price Index (CPI)

CPI is a rate that measures change in prices for consumer goods and services.

CPI and Student Referenda Fees

Some student referenda fees can be increased on an annual basis by the CPI. These adjustments are intended to help sources keep up with increasing uses, with the ultimate goal of maintaining the programs that fees support.

COSAF advises the Provost and Chancellor via the Vice Chancellor of Student Affairs and the Vice Chancellor of Finance, Operations, and Administration on whether fees should be adjusted by the CPI rate.

Resources

<https://financeandbusiness.ucdavis.edu/bia/budget>

UC DAVIS

Fact Sheet: 2018-19 Undergraduate Student Tuition and Fees at UC Davis

What are the annual tuition and fees at UC Davis?

Category	Amount
Undergraduate Student Fees (excluding health insurance)	
Tuition	\$ 11,442
Student Services Fee	\$ 1,128
Campus-based Fees	\$ 1,833
California Residents Total	\$ 14,403
Nonresident Supplemental Tuition	\$ 28,992
National & International Student Total	\$ 43,395

Students may also pay Course Materials and Services Fees which vary by course. Summer session tuition and fees are billed separately. New students pay a one-time Document Fee (\$150). Students are required to purchase health insurance (\$2,286 per year) unless they have comparable insurance coverage. The SSS International Student Administrative Fee is paid by entering and continuing international undergraduates in F-1 or J-1 visa status (\$86 per quarter/\$258 Annually). As approved by the UC Regents in July 2018 (effective Fall 2018), Tuition was reduced to reflect the elimination of the temporary \$60 surcharge built into Tuition to cover costs associated with the judgement of the Kashman and Laquetta lawsuits.

Who sets tuition and fee levels?

Systemwide tuition and fees are set by the UC Regents and are consistent across all UC campuses. Campus-based fees vary by campus. The Chancellor is authorized to establish fees such as Course Materials and Services Fees, user fees, deposits, administrative service charges and fees to fund life safety programs. Most campus-based fees are approved by student vote with ongoing review by student committees.

Additional Resources

- Student Fees: <http://budget.ucdavis.edu/students>
- Financial Aid and Scholarships: <http://financialaid.ucdavis.edu/>
- Child Care Programs: <http://worldwide-wellness.ucdavis.edu/family-care/children/childcare.html>

What do systemwide tuition and fees pay for?

Tuition	Student Services Fee	Supplemental Tuition Paid by National and International Students
<ul style="list-style-type: none"> Goes into the UC Davis general operating budget, which provides funding for instructional costs as well as operating costs such as supplies and utilities. Almost one-third of undergraduate tuition is set aside for financial aid. 	<ul style="list-style-type: none"> Provides funds to support university-provided student services, such as mental health services, student health services, student information systems, the Internship and Career Center, campus recreation, and similar services. A portion of Student Services Fee is set aside for financial aid. 	<ul style="list-style-type: none"> Goes into the UC Davis general operating budget, which provides funding for instructional costs as well as operating costs such as supplies and utilities. Officially termed Nonresident Supplemental Tuition.

Budget and Institutional Analysis, September 2018

UC DAVIS

BUDGET OVERVIEW

Budgeted Total Revenue, State Support and Tuition

2017-2018 Budgeted Revenue \$4.9 Billion

State Unrestricted and Tuition 20% (\$972 Million)

Budget Overview

UC Davis revenues come from many sources, but nearly 80 percent are designated or restricted. For example, revenues from the UC Davis Medical Center, campus auxiliaries, such as housing, support only these operations. Moreover federal, state, and private sources that fund sponsored research support only the specific projects for which they are designated. The primary source for the campus' teaching mission comes from unrestricted state funds and student tuition, as represented in the highlighted slices of the pie chart.

State support for the University of California dropped by one third over the five years beginning in 2007-08, while student enrollment, fixed costs and capital needs continued to increase. The state has provided increased funding for the past several years, however, the campus still receives almost \$45 million less than 10 years ago while enrolling over 6,000 more California residents. The state funds received do not support the full cost of increased enrollment and fixed cost increases.

UC Davis anticipates spending nearly \$4.7 billion in 2017-18, not including contract and grant funding, as outlined in the table below:

2017-2018 Budgeted Expenditures by Unit (Estimates excluding Contracts and Grants)

Unit	\$ in thousands
College of Agricultural and Environmental Sciences	\$ 170,000
College of Biological Sciences	\$ 72,500
College of Engineering	\$ 86,300
College of Letters and Science	\$ 232,000
School of Education	\$ 14,100
Graduate School of Management	\$ 29,500
School of Law	\$ 40,900
School of Medicine	\$ 586,600
Betty Irene Moore School of Nursing	\$ 21,100
School of Veterinary Medicine	\$ 195,500
UC Davis Extension	\$ 34,700
Subtotal	\$ 1,483,200

Unit (cont'd)

Unit (cont'd)	\$ in thousands
Graduate Studies	\$ 25,800
University Library	\$ 27,500
Office of Research	\$ 93,800
Finance, Operations and Administration	\$ 289,800
Information and Educational Technology	\$ 52,600
Interorganizational Activities	\$ 36,000
Office of the Chancellor	\$ 22,800
Office of the Provost	\$ 54,800
Student Affairs	\$ 434,800
Development and Alumni Relations	\$ 27,400
Subtotal	\$ 1,074,300
Purchased Utilities	\$ 33,400
TA Fee Remission / GSR Buydown	\$ 36,000
Medical Center	\$ 2,071,000
Subtotal	\$ 2,140,400
Total	\$ 4,697,900

* Expenditures include exchange activities in both the producing and purchasing units, which results in some double counting.
 † Includes Teaching and Research Animal Care Services.
 ‡ FSA's Police.
 § L&E includes support from related to the Physical Education Program.
 ¶ Medical Center includes \$51.9 million in net unfunded Pension and OPEB liabilities.

Budget and Institutional Analysis, October, 2017

UC DAVIS

2018-19 Graduate Student Tuition and Fees

Tuition and Fees

Category	Amount
Tuition	\$ 11,442
Student Services Fee	\$ 1,128
Campus-based Fees	\$ 1,001
California Residents Total	\$ 13,571
Nonresident Supplemental Tuition	\$ 15,102
Graduate National & International Student Total	\$ 28,673

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Tuition	Student Services Fee	Supplemental Tuition Paid by National and International Students
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Budget and Institutional Analysis, September 2018

THANK YOU for all you are doing
for UC Davis!!