UCCOAVIS ATHLETICS

Objectives of Today's Meeting

- 1. Provide an overview of Intercollegiate Athletics and how the organization operates.
- 2. Help you understand the dynamics that drive ICA's financial model.
- 3. Answer your questions.

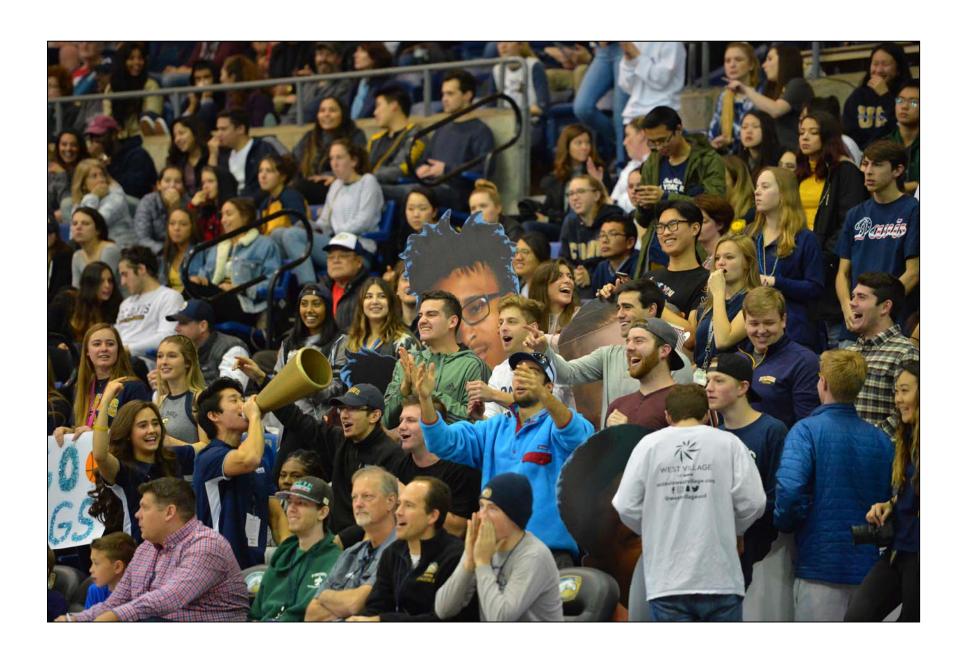
Intercollegiate Athletics At-a-Glance

- Over 650 student-athletes compete on 25 varsity athletics teams. 16 women's teams and 9 men's teams.
- Compete at the FCS level of Division I in a handful of conferences – most notably the Big West and Big Sky.
- Undergraduate students voted to transition from Division II to Division I more than 20 years ago.
- Hire over 200 students to work part-time and about 5 recent graduates into full time jobs each year.

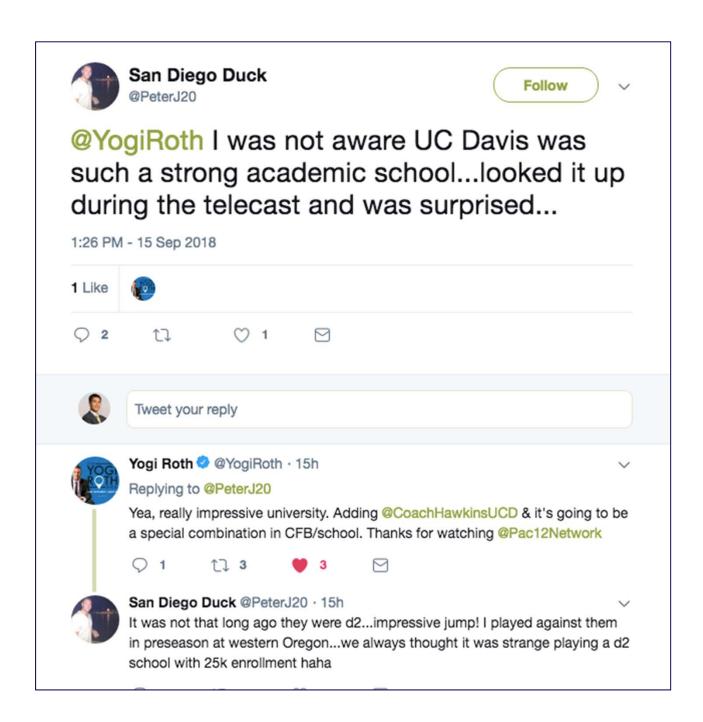
ICA works with campus partners to pursue institutional opportunities.

- Community-building for students, staff, and City of Davis residents.
 - · Approximately 120,000 people attend ICA events in a given year.
- Visibility for all of UC Davis.
 - · Over 4M people watched UC Davis in 2017 NCAA Tournament.
 - · Messaging on sports broadcasts promotes broad academic strengths.
- Alumni engagement and fundraising opportunities.
 - Chancellor May and DEVAR use athletics events for fundraising opportunities











He is a mentor, coach and commentator... is there anything @CoachHawkinsUCD cannot do? The @FCS_STATS Coach of the Year is in Frisco, TX, at the @NCAA_FCS nat'l championship game sharing his thoughts and opinions on @espn #GoAgs #AGScension





Financial operating principles

1. Transparent

- Kevin's cell phone number is (530)-219-4023.
- · Open invitation to be "AD for the day" and shadow.

2. Frugal

- Staff salaries that are lower than the campus average and our staffing model is lean.
- Only one half of one person in the entire organization is used as administrative assistant.
- Budgets are managed tightly.

3. Clear and easy to understand

· We want you to know and understand all of the facts.

Revenue Categories

Expense Categories

Student Fees

Generated Revenue

Institutional Support

Salary and Benefits

Scholarships

Operating Expenses

Debt Service

Revenue Categories

Expense Categories

Student Fees **Allocated*

Generated Revenue **

Institutional Support

On average, athletics programs at the FCS level operate with about 3/4of revenue coming from allocated sources (e.g., fees or institutional support). UC Davis typically approximates the FCS average.

(Source: WinAD Database)

Salary and Benefits

Scholarships

Operating Expenses

Debt Service

The San Diego Union-Tribune

UCSD students vote to fund Div. I sports



UC San Diego athletes celebrate after undergraduates voted to more than double student athletics fees to fund a move to NCAA Division I in sports. (K.C. Alfred)

Nearly 70 percent said yes to Div. I and the accompanying fee hike.

We are increasing generated revenue and will continue to do so.

Fundraising

- Increased annual fundraising by over 150% since FY16.
- ICA led all schools and units in revenue and donors on Give Day 2017, 2018 and 2019.
- First endowed head coaching position in school history in 2017.
- Secured largest gift in UC Davis Athletics history in 2018.

· Ticket Sales

• Ticket revenue increased by 77% from FY17 to FY19; not including football playoff revenues, ticket revenue increased 48%.

Sponsorship

· Partnership with Learfield (third party sales agency) to help increase monetization of sponsorship assets.

Game Guarantees

• Generated all time high of almost \$1.5M in revenue from game guarantees in 18-19.

Revenue Categories

Expense Categories

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Some costs in athletics are not within our immediate control.

Many costs are subject to inflationary increases.

We are frugal and vigilant about controlling expenses.

- Campus per diem limit is \$62; ICA is \$30.
- Campus lodging cap is \$275/night. We budget at \$140/night (2 per hotel room).
- ICA staffing very lean and staff generally make less than other parts of campus.
- -Administrative budgets have been reduced annually by 2-5% for the past three years.
- -Increased costs are generally due to inflationary increases for salary/benefits, scholarships, travel and equipment, as well as investments in facilities and student-focused initiatives.

Other fundamental financial trends in college athletics:

- No FCS school, and only 7 of the FBS public schools, operates without either student fees or institutional support. (Source: WinAD database)
- The median ratio of athletics expenses to institutional expenses has grown from just over 5% in 2004 to 8% in 2016. This ratio at UC Davis was 0.8% in 2017-2018. (Source: NCAA Revenue and Expense Report)
- UC San Diego students recently voted for a similar fee structure to transition UCSD's athletics program to D1. They will join the Big West Conference in the coming years.

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