1. Welcome
   
   Edgar Garcia, Co-Chair
   
   - Will be reviewing the SASI fee today, the Student Activities and Services Initiative
   - Place all handouts for today behind tab #12 in your binder
   - Take notes – you will be providing feedback at the January 11 meeting

2. SASI Presentation, Intercollegiate Athletics
   
   Kevin Blue, Director for Athletics
   Anissa Nachman, Associate Director for Athletics
   
   For complete PowerPoint presentation, see the COSAF website, cosaf.ucdavis.edu, Resources tab, 2018-19
   Resources, SASI, Intercollegiate Athletics Presentation
   
   - (Kevin) Our principles with ICA finances are transparency, being frugal, want you to be able to understand it.
   - Revenue categories: Student Fees, Generated Revenue (which is growing fast), Institutional funding – most of this does not apply to varsity athletics but to the physical education program. The intercollegiate funds are mostly Student Fees and Generated Revenue.
   - We are exactly like other FCS Division I schools with respect to percentages of revenue that we generate compared to the percentage of revenue that is allocated to us.
   - Expenses: Salaries/Benefits, Scholarships, Operating (travel, equipment), Debt Service (Schaal Center and Aggie Stadium)
   - At FCS Division I, there are no schools that operate without either Student Fees or Institute Support.
   - The Athletics Department is less than 1% of the total UCD budget.
   - Even though ¾ of revenue is “allocated” we are very good at growing the “generated” revenue and we are doing so aggressively.
   - (Anissa) Re: salaries, for a variety of reasons staff has been willing to work for Athletics at a lesser pay than other jobs on campus. HR recently went through a process to make sure all like positions were paid in a similar band, so we actually had to raise some of our salaries.
   - (Kevin) Our coaches are paid in accordance with the cost of living in California.
   - (Anissa) SASI makes up about 30% of our funding. SASI is basically used for salaries/benefits and team travel.
   - (Kevin) When Athletics are successful, it is not just promoting Athletics – it promotes all parts of the University and it’s academics strengths.
   - Q. (Shepard Smith) If Student Fees were cut, would Institutional support make up the difference?
   - A. (Kevin) No.
   - Q. (Shepard) What exactly is Institutional support?
   - A. (Anissa) Scholarships, to help keep up with the rise of tuition.
   - Q. (Shepard) So Institutional support is a lot more controlled in it’s usage?
   - A. (Anissa) Actually FACE and CEI are the most controlled due to the referenda language. SASI is more general.
3. **Subcommittee Updates**

**Dean Witter/Student Development Funds**

_Aileen Ayala, Chair_

- We approved 2 of our 4 **Student Development** fund apps, and the remaining we redirected to more appropriate funding sources.  
  
  **Action Item Numbers: 010-013**

- We approved 4 of 6 **Dean Witter** fund apps, for end of quarter get-togethers with faculty.
  
  **Action Item Numbers: 014-019**

**Student Services Fee**

_Shepard Smith, Rotating Chair_

- At our last meeting we reviewed 12 departments, looking at how much they are spending, what they are buying and how they serve their student function. So far we haven’t found any departments using funds improperly. We have a running list so that we can inform the Council and eventually choose 10 departments to present and look further into. We still have 18 more departments to review and will have final recommendations by the end of January.

4. **SHIP Meeting Update (Student Health Insurance Program)**

_Shepard Smith, COSAF representative to SHIP_

- 12 attendees
- First meeting of the year. Mostly procedural. Elected their Chair, Vice Chair and which representative to send to 2 health conferences.
- Showed us how the benefits for UC Davis have changed from last year to this year.
- We basically have the best health care within the UC’s.

5. **SASI Fee Orientation (Student Activities and Services Initiative) Tab #12**

_Edgar Garcia, Co-Chair_

In the early 1990s, the State of California was affected by a very poor economic climate which resulted in drastic budget reductions to Higher Education. Budgets were reduced across the board by varying amounts. Some programs had their budgets reduced by 100%. These reductions had a severe impact on Athletics, Recreational Sports and Recreation Services. To respond, Associated Students sponsored a referendum in 1993, called the Student Services Maintenance Fee (SSMF), which created a $34 per quarter fee and was approved by 66% of the vote. The fee was considered temporary and was set to sunset in 1996.

A year after SSMF was established, a special election was held in 1994 to seek continuation of the existing fee and approval of an additional fee to maintain certain student services. Students were given two choices of fee levels, both of which contained a provision to consider adjusting the fee due to inflation. The third choice was for no fee.

The first option passed by 52% which extended the SSMF indefinitely and added $34 per quarter as the **Student Activities and Services Initiative**, or SASI.

The SSMF supported Intercollegiate Athletics, Intramurals and Sport Clubs, Recreation Programs, the Recreation Hall (now known as the Pavilion), the Equestrian Center, the Cross Cultural Center, the Women’s Resources and Research Center and Student Health Services. The SASI initiative added additional fee revenue to Intercollegiate Athletics, Intramural Sports, Sport Clubs and Recreation Programs. SASI also redirected the Student Health fee to Intercollegiate Athletics. This fee only applies to undergraduates.
In 1996, Campus Recreation and Unions Board (which was deemed the oversight board and has now morphed into COSAF) mandated an operational reserve to be no lower than 3% of the total SASI fee allocation. This reserve was meant to protect the programs against inflationary pressures not accounted for by the CPI adjustment. This operational reserve requirement is a unique feature of SASI compared to most other fees.

The Return to Aid requirement was not in place during the period in which the SSMF and SASI were created.

- **(Jason)**
  - When SSMF was created, the thought process was that the state would put the funding back in a year or so. That is why the fee was set to be temporary. Then it became clear that the money would not come back. In order to continue the programs, the “sunset” condition of SSMF would need to be removed.
  - It is unclear why CURB mandated a 3% operational reserve, since reserves are typically used for buildings, not programs. When we gather comments on SASI, we will be asking the council if this requirement should discontinued for future.

- **(Laurie Carney)** As a result of the Student Fee Audit, we will be discussing reserves in general with COSAF, as they may vary for different fees. More conversation is coming on this topic.

- **Q. (Shepard)** Has this reserve every been used for the function intended, to cover CPI increases?

- **A. (Jason)** Campus Recreation does keep up their reserves in the SASI account, to cover replacement costs of programming equipment.

- **Q. (Shepard)** So reserves on not used for CPI increases?

- **A. (Jason)** Reserves are supposed to be used for one time expenses, not expenses that continually need to be paid. SASI recipients receive an automatic CPI adjustment each year, which is different than the referenda language for FACE/LEEAP and CEI.

6. **SASI Budget Overview**  
   *Luci Schmidl, Divisional Resources Budget Manager*
7. **SASI Presentation, Cross-Cultural Center**

*Mayra Llamas, Executive Director for the Resource and Retention Centers*

For complete PowerPoint presentation, see the COSAF website, cosaf.ucdavis.edu, Resources tab, 2018-19 Resources, SASI, Cross-Cultural Center Presentation

- (Mayra) We currently have a vacancy for the Director of the Cross-Cultural Center and we are actually doing the hiring process right now. We hope to have the candidate by Spring Quarter. Olivia is our interim Director and I am the Executive Director to this unit so I will be presenting today.
- CCC came from activism, hunger strike by students, 1990.
- 7-Career Staff. 28-Student Staff. 12-P.E.A.C.E. (Peer Education & Community Empowerment). 73-Danzantes Del Alma, Mexican Folklorico dance group, been on campus for 42 years. Some student will choose UC Davis over another UC because they can come and perform with this group. 30-Student Volunteers. 200-300-Cultural Event Volunteers.
- Funding: Student Services Fee 87.4%, Income 1.3%, SASI 10%
- This year we are focusing SASI funds on more community specific programs.

Q. (Harley Hoy) Going back, the SASI revenue that Athletics gets is almost $10 million. Is that all from the student fee? Is this different from what Kevin was talking about “generating” revenue?

A. (Luci) Yes it is different, the $10 million is not institutional support – just the student fee portion.

(Anissa) Importance of carry forward balances. They are vital. This year we had to move our football game to Reno because of the smoke, which will take about half of our carry forward.
8. SASI Presentation, Women's Resources and Research Center  
Cecily Nelson-Alford, Director for Women's Resources and Research Center

| Impact fosters a sense of belonging for students, promotes cultural affirmation. |
| Close to 3,000 unique students used the open lounge space in 2017-18. |
| 677 students participated in programs during 2017-18. |
| Culture days – 7,500 participants |
| o POWWOW has been going for 47 years |
| o La Gran Tardeada |
| o Black Family Day |
| o Asian Pacific Cultural Night Market |
| o DdA Annual Show |

For complete PowerPoint presentation, see the COSAF website, cosaf.ucdavis.edu, Resources tab, 2018-19 Resources, SASI, Women’s Resources and Research Center Presentation

- (Cecily) Our work is designed to look at the gender equity on campus.
- We have space, programming, services and education.
- A confidential unit for sexual and dating violence. We take drop-ins. Kind of like a triage to inform students of resources available to them.
- Majority of drop-ins are centered around sexual/domestic violence and reproductive health. Majority of our staff is trained by Planned Parenthood to advocate conversations with students.
- Mental Health – can help direct students to resources.
- In our library space, we had 195 unique swipes in Fall 2018.
- Programs include Open House (150-200 attendees), Midterms STEM Café, new Student-Parent Fall Welcome.
- Continuing to build on our outreach strategies this year. Targeted LC ads.
- Increase programming to reach a broader base on campus.
- Planning to expand the STEM 4 Girls day-long pipeline program for youth

Q. (Carly) Do you know the number of visits you had in 2017 & 2018?  
A. (Cecily) I don’t. We are located in North Hall and have a satellite office next to the Community Center – typically used for drop-ins. We don’t swipe at the front desk due to confidentiality.

Q. (Sheila) Where are you in North Hall?  
A. (Cecily) On the first floor.

Q. (Carly) Can you give us an idea of your funding sources?  
A. (Cecily) Majority of funding is from Student Services Fee and SASI. We do get a small amount of CoHo funds. Some grants from different tech companies that support our STEM for girls program.

9. Closing Remarks
   - Next Subcommittee Meeting: Friday, December 7
   - Next Regular COSAF Meeting: Friday, January 11