

Guiding Principles for Fiscal Planning

Budget decisions will:

- ▶ Prioritize direct services for students.
- ▶ Prioritize programs and services that (1) develop partnerships that promote student learning, (2) provide seamless systems that advance academic transitions and success, (3) foster a diverse and inclusive community, (4) promote personal growth, wellness and lifelong learning.
- ▶ Be based on the principle of “The good of the division as a whole takes precedence over individual units.”
- ▶ Be conducted in a deliberative, participatory and transparent manner.
- ▶ Be balanced and equitable.
- ▶ Be based on empirical data and merit.
- ▶ Support policies that increase revenue streams and mitigate actions that impact student access.
- ▶ Strive to support and implement operational strategies that yield efficiency, eliminate administrative redundancy and reduce costs, while attaining desired outcomes.
- ▶ Be fiscally prudent, ensuring that the division emerges in the strongest possible position in the long term.
- ▶ Acknowledge that associate/assistant vice chancellors are in the best position to recommend allocations within their units but recognize the ultimate budget authority of the vice chancellor of Student Affairs.
- ▶ Be thoughtful, intentional and transparent with all assessments of auxiliary units intended to support divisional operations. Ensure that usage of auxiliary and student-fee fund sources is consistent with the intended use of those fund sources.
- ▶ Engage staff and student voices and perspectives, when appropriate.

Core Principles

- Our budget shall be readily accessible and understandable to the entire division and campus community.
- Our budget shall be tied to the division’s vision, mission, values and goals as articulated by the vice chancellor and in strategic planning documents.
- All budget decision shall reflect the chancellor’s, division’s and units’ visions, goals and priorities.