Unitrans
Service and Program Update

Council on Student Affairs and Fees
Campus Expansion Initiative
January 25, 2019
Who we are

› Started 50 years ago by ASUCD
› Continues to be operated by ASUCD
› Over 225 UCD undergraduate employees supported by 18 career staff
› Funding partnership between ASUCD and City of Davis
› Best of town & gown relationship
22,000 daily riders!

- 1 in 3 undergrads living off campus use Unitrans for their daily commute
- 90% of daily Unitrans customers are undergraduates with 80% identifying as a minority
- $65/hr Lowest cost per hour in CA
- 51 passengers 3rd highest in CA

Sources: UCD Campus Travel Survey 2018; Unitrans Passenger Survey 2018
95% of all residents within 5-10 minute walk of Unitrans

18 routes
48 buses
360 days/year

100% of all undergraduate housing concentrations within five minute walk of Unitrans

Source: US Census data
Our Operating Funding

› $6 million budget
  – 45% Student fees
  – 41% City funded
  – 8% Reserves
  – 7% Other

› Reserves nearly depleted
Our Expenses

› $6 million
› Over 75% is wages
› Fuel & Parts account for 15%
› Other expenses are 9%
› Lowest cost operator in region and state
Operating Budget Challenges

› Audit & Management Advisory Services performed an independent assessment of Unitrans’ finances
  – Confirmed deficit projections
  – Confirmed ASUCD Unitrans as financially responsible
  – Recommended University and City task force to assess and submit plan to address financial issues

› Deficit increasing due to minimum wage increase and other costs increasing faster than inflation along with stagnant revenues
Current Year Capital Program

› Fleet Replacement
  – 2 new modern double deck buses in 2018 - $2 million
  – 2 cutaway vehicle replacement - $260,000
  – 5 new single deck buses in 2020 - $3 million

› Fueling station rehabilitation - $1.2 million

› Electric bus program facility improvements - $2-3 million

› Bus stop improvement program - $100,000 set aside to begin assessments
  – Replace old shelters and benches
  – Expand shelters and benches
  – Improve accessibility (curb access, sidewalk improvements, etc)
10 Year Capital Program

› Unitrans prepares multi-year capital programs as a condition for receiving federal and regional grant funding

› Major categories of capital projects include:
  – Bus replacement
  – Electric bus infrastructure
  – Passenger facility improvements

› 5 Year Plan includes:
  – Fuel Compressor Replacement - $1.2M
  – Replacement/Rehabilitation of up to 30 buses - $22M+
  – Electric Infrastructure Facility Improvements - $2-3M
  – Bus Stop Improvements - $500k

› $55 million 10-year program ~ 40% unfunded
CEI Fund Usage

› Capital only. No operating component.
› $380,000 in FY2018

FY2018 Projects:
  – Electric Bus Infrastructure project conceptual engineering and electric load study
  – Facility improvement planning to address stormwater non-compliance and rehabilitate aging and deteriorated pavement
  – Replacement emergency response vehicle (replaced 20 year old vehicle with plug-in hybrid)
CEI Fund Usage

› Past 10 years, >$20 M in capital investments:
  – 32 single deck CNG buses
  – Two double decker buses
  – Two new bus terminals

› From annual CEI contribution
  – Each $1 of CEI matched by $8 in grants

› Current CEI Balance ~$2.3 Million

› Current 5 Year Need >$10 Million

› **Large unfunded capital need**, future grant successes in question under new Federal administration
  – As with operating revenues, fees are flat and as a result, purchasing power is steadily declining.
Thank You!