

COSAF Check-In

Division of Student Affairs

May 10, 2024

Lindsay Romasanta, Chief of Staff

Monica Wilson, Executive Director of Budget, Finance & Business Services

Cory Vu, Associate Vice Chancellor of Health, Wellness & Divisional Resources



2023-2024 Highlights

Housing: Opened Orchard Park (1,500 beds) serving graduate students, families, and undergraduates.

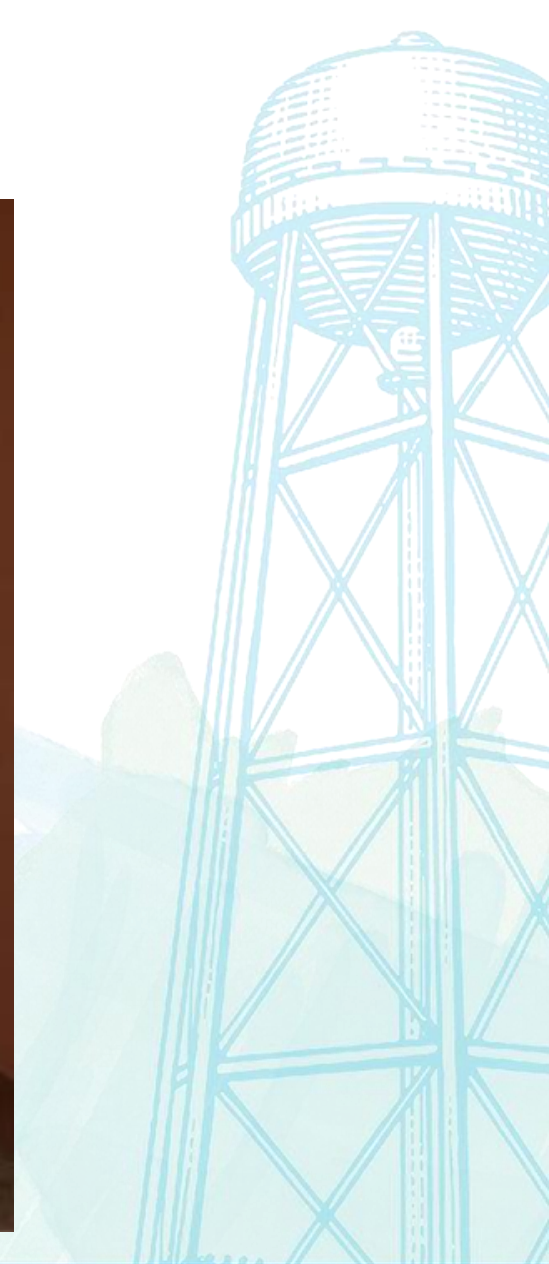
Equitable Access: Provided 7,500 \$169 grants to lowest need students

Disability Student Support: Developed recommendations to UC Regents from system-wide Student Disability Workgroup

Student Life: Developed funding plans for Carceral-System Impacted Students, Foster Youth and Former Foster Youth, and Undocumented Student Services

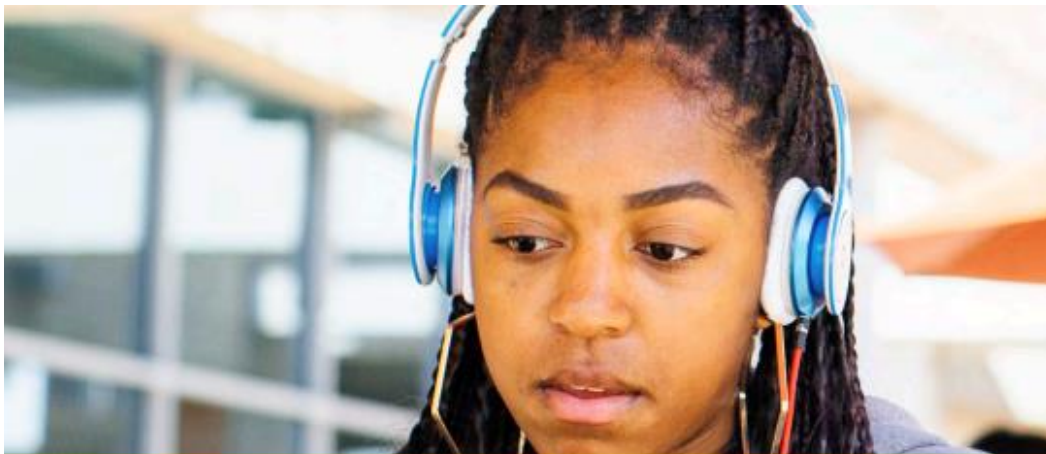
Basic Needs: Aggie Fresh, a Cal Fresh equivalent, launched in Fall 2023 filling the gap for students who are not eligible for Calfresh

Underground Scholars Program



Orchard Park





UNIVERSITY
OF
CALIFORNIA

Transforming Culture and Practice: serving students with disabilities at the University of California

A final report by The University of California Systemwide Advisory Workgroup
on Students with Disabilities January 2024



Final report:
https://senate.universityofcalifornia.edu/_files/underreview/senate-review-students-with-disabilities-wg-final-report-2024.pdf

New Strategic Plan

- **Vision Statement**

Student Affairs cultivates caring communities where learners are empowered to thrive.

- **Mission Statement**

Student Affairs catalyzes and sustains meaningful partnerships to create equitable and holistic outcomes that align with the evolving aspirations and needs of our communities.

- **Values**

- Diversity, Inclusion, and Equity-mindedness
- Communication, Transparency, and Responsiveness
- Innovation and Courage
- Wellbeing
- Unity of Purpose & Collaboration

Save the Date
Join us on June 3 at 11
am for a Strategic Plan
Launch Meeting,
SCC MPR

Public Comment

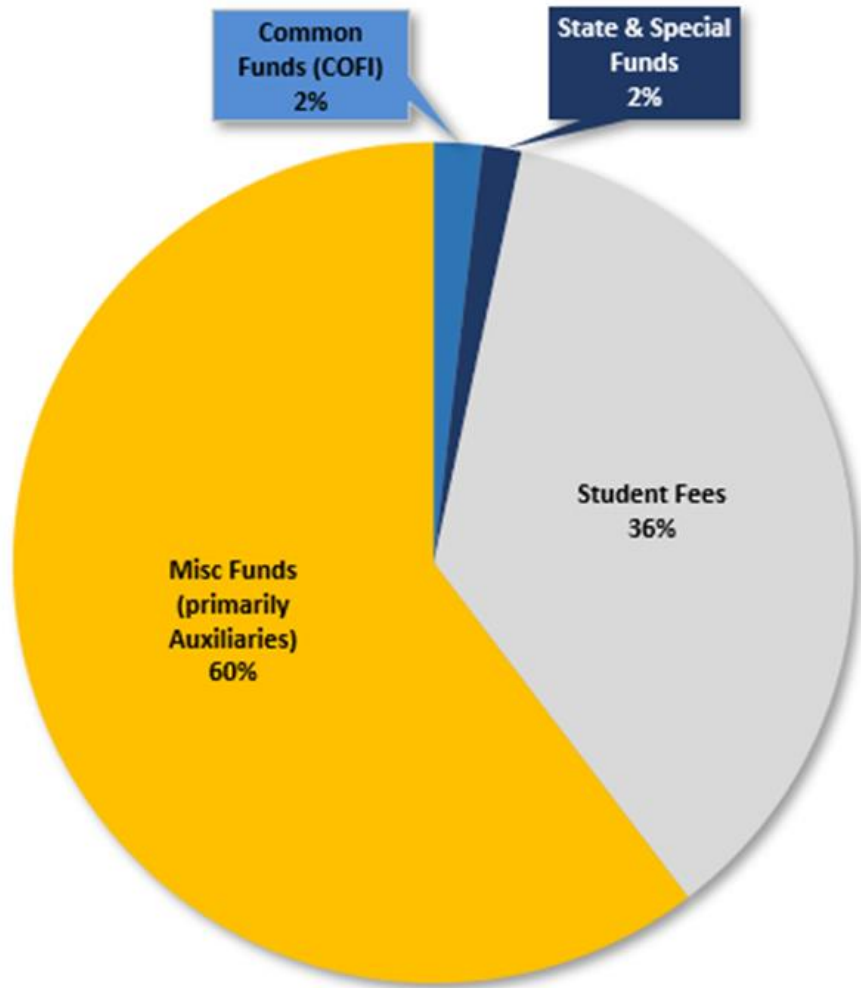
Deadline
Monday
May 13th

***GIVE US YOUR
THOUGHTS***



SCAN ME

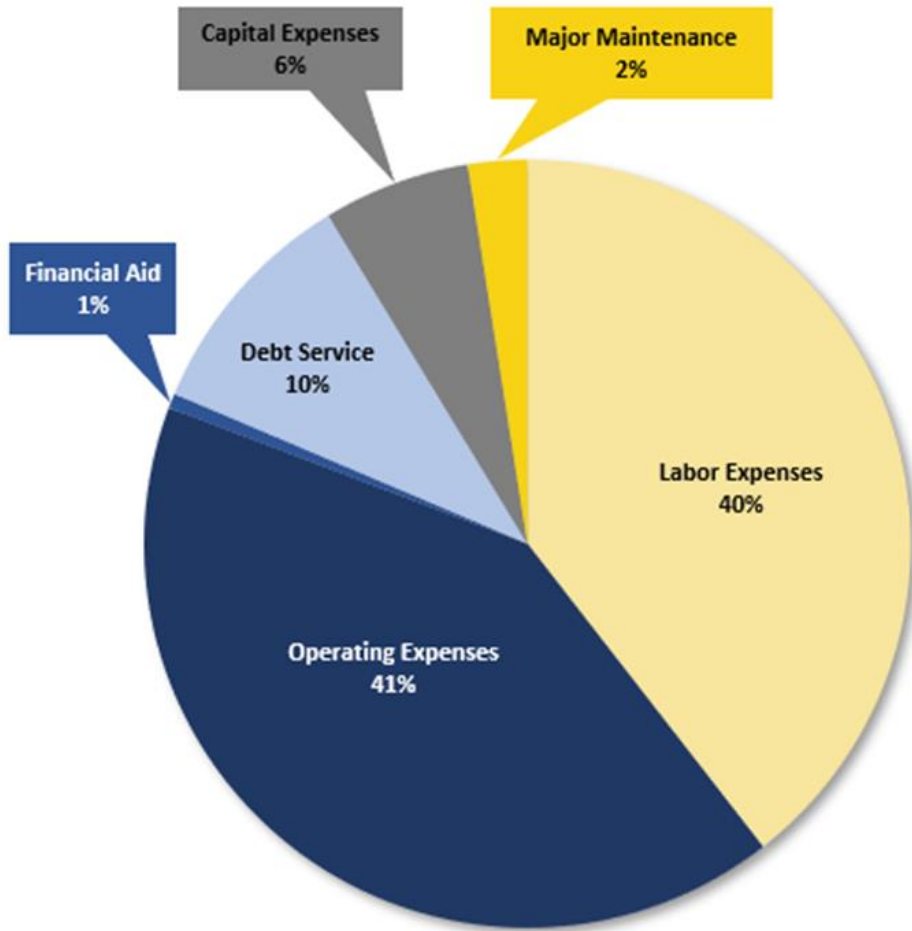
24-25 Budgeted Revenue Sources



BUDGETED REVENUE SOURCES	
Common Funds (COFI)	\$ 6,749,652
State & Special Funds	\$ 5,366,495
Student Fees	\$ 130,949,834
Misc Funds (primarily Auxiliaries)	\$ 217,713,142
TOTAL 24-25 BUDGETED SOURCE	\$ 360,779,123



24-25 Budgeted Uses



BUDGETED USES	
Labor Expenses	\$ 161,529,671
Operating Expenses	\$ 169,019,746
Financial Aid	\$ 2,528,207
Debt Service	\$ 40,644,670
Capital Expenses	\$ 25,350,000
Major Maintenance	\$ 10,208,750
TOTAL 24-25 BUDGETED USES	\$ 409,281,044



24-25 Student Affairs Budget

	Common Op Fnd	State Special Fnds	Student Fees	Misc Fund	TOTAL
Prior Year Carryforward Balance	1,444,096	2,736,428	63,700,181	38,392,031	106,272,736
<i>Annual Sources</i>					
July 1 Base Budget	6,749,652	5,366,495	29,329,070	-	41,445,217
Income	-	-	101,620,764	206,394,544	308,015,307
Recharge	-	-	-	11,318,598	11,318,598
Total Annual Sources	6,749,652	5,366,495	130,949,834	217,713,142	360,779,123
<i>Uses</i>					
Salaries & Benefits	5,955,517	3,590,590	53,625,509	98,358,055	161,529,671
Operating Expense	2,096,916	1,112,282	74,940,695	90,869,853	169,019,746
Financial Aid	99,628	12,000	1,116,984	1,299,595	2,528,207
Debt Service	-	-	12,941,100	27,703,570	40,644,670
Total Uses	8,152,061	4,714,872	142,624,287	218,231,074	373,722,294
Net Annual Sources and Uses	(1,402,409)	651,623	(11,674,454)	(517,932)	(12,943,171)
Major Maintenance	-	-	873,750	9,335,000	10,208,750
Capital Expenses	-	-	22,250,000	3,100,000	25,350,000
Ending Carryforward Balance	41,687	3,388,051	28,901,977	25,439,099	57,770,815

Restricted vs. Unrestricted Student Fees

Student Fees 24-25 Budget

	SSF	Other Student Fees	Total Student Fees
Prior Year Carryforward Balance	\$ 1,316,173	\$ 62,384,008	\$ 63,700,181
<i>Annual Sources</i>			
July 1 Base Budget	25,664,412	3,664,658	29,329,070
Income	-	101,620,764	101,620,764
Total Annual Sources	\$ 25,664,412	\$ 105,285,422	\$ 130,949,834
<i>Uses</i>			
Salaries & Benefits	24,386,606	29,238,903	53,625,509
Operating Expense	2,293,010	73,764,669	76,057,679
Debt Service	-	12,941,100	12,941,100
Total Uses	\$ 26,679,617	\$ 115,944,671	\$ 142,624,288
Net Annual Sources and Uses	\$ (1,015,205)	\$ (10,659,249)	\$ (11,674,454)
Major Maintenance	\$ -	\$ 873,750	\$ 873,750
Capital Expenses	\$ -	\$ 22,250,000	\$ 22,250,000
Ending Carryforward Balance	\$ 300,968	\$ 28,601,009	\$ 28,901,977
<i>Percent of Student Fees</i>	1%	99%	



Financial Status & Budget Plan: Carryforward Uses

Priority Areas

- Capital Projects/Capital Planning/Deferred Maintenance/Debt Service
- Technology Replacement/Infrastructure
- Student Success

Student Affairs Process

- Centralized Divisional review, management, reporting and analytics of all funds
- Long-Term Planning Process for SA units with carryforwards
- Regular Capital Planning Meetings
- Continued Ongoing Labor Analysis

Financial Status & Budget Plan: Internal Fund Allocation

- Budget allocations are aligned with our divisional strategic plan goals and objectives
- SA will take a two-pronged approach to budget reduction allocation:
 - 1) Garner savings and reduce/control costs through efficiencies and realigning/restructuring across our division; and
 - 2) Targeted budgetary reductions with the lowest possible impact to direct student services and outcomes.

Financial Status & Budget Plan: Other Opportunities/Challenges

Opportunities

- Consolidation and alignment of administrative functions
- Reassessing and reorganizing divisional structures
- Implementation of Student Affairs Strategic Plan
- UC Funding for Students with Disabilities (perm + one-time) requires matching campus funds
- Student success equitable outcomes proposals: Math Jumpstart and Aggies at Work

Challenges

- Change management resistance
- Diminishing carryforward balances (COFI, SSF) & Savings Targets
- Non-DACA President's Fellowships for Experiential Learning
- The Green surplus funding - our plans are on hold

2024 - 25 Strategic Initiatives

Strategic Initiative	Description	Funding Support/Plan
Student success for student with disabilities	Additional Student Disability Center staffing needed to address continued yearly increase in caseload and accommodation testing utilization.	Student Affairs Budget/UCOP Disability Funding/Campus Matching Funds
Advising Executive Workgroup - partnership with the Colleges and Undergraduate Education	Student Affairs received funding for three positions from the Student Success Equitable Outcomes proposal process and is expected to self fund one position. In turn, Student Affairs is asked to be part of a coordinating body that ensures that advising efforts across campus are strategic and interconnected.	SSEO Funding/Student Affairs Budget
Freeborn Hall Project	Student Affairs continues to work with campus partners and our divisional units to plan for the demolition of Freeborn in preparation for the new Student Opportunity Center (project name). COSAF unanimously approved the extension of the safety fee past 2029, which will assist in funding seismic projects such as Freeborn.	Student Fees

2024 - 25 Strategic Initiatives

Strategic Initiative	Description	Funding Support/Plan
STEP & Summer Transitions	Student Affairs has submitted two proposals to enhance the pre-matriculation transition of first-generation, low-income college students. We are requesting funding to stabilize the Special Transitional Enrichment Program (STEP) and to expand Math Jump Start, an online math program for incoming UC Davis students who want to improve their algebra and basic precalculus skills and learn about strategies to become a successful student.	Student Affairs Funding/Pending SSEO Proposal Approval
Intentional Investment in Student Affairs Staff	Strategic programming focusing on staff development and retention to optimize workplace culture, staff morale, and performance.	Student Affairs Budget
Artificial Intelligence Integration	Student Affairs will be launching a taskforce to identify and prioritize functions and areas in which artificial intelligence can be integrated.	Funding Source yet to be Identified
Aggie Mental Health	Strategic mental health promotion and suicide prevention programs.	Equity in Mental Health Funds

VCSA Consult with COSAF

